

Produced by The Order of the Cruciform Spreadsheet An independent consortium of #SaveWarriorNun advocates

Why Warrior Nun Would Add Significant Value to Apple TV+

10 March 2023

Executive Summary

The tv show Warrior Nun is the little show that could. The show was canceled after two seasons by Netflix, despite a relatively low budget; success across numerous metrics; universally supportive press coverage of Season 2, including unprecedented coverage of the show and its cancelation in major media outlets including Forbes, *The New York Times*, *The Washington* Post, and *Time*;¹ very high demand according to Parrot Analytics data, demand which has continued nearly four months since Season 2's premiere; and \$0 spent by Netflix on promotion of Season 2.²

The #SaveWarriorNun movement has compiled, analyzed, and calculated the information in this document, and offers it to help demonstrate the potential **financial and reputational value to Apple TV+** in acquiring the Warrior Nun franchise and producing new seasons. Acquisition would not only bring Apple TV+ high-quality, top-rated content, but it would bring a fiercely loyal audience and veritable machine of promotion that will attract new subscribers and retain a high-value, high-worth audience that fits Apple TV+'s commitment to high-quality, original programming and to putting diversity front and center. **Warrior Nun would also generate a projected 4.5% of Apple TV+ revenue based on demand, equaling \$67.5 million**.

Warrior Nun Season 2 Critical Performance

Warrior Nun Season 2 premiered on November 10, 2022. As a binge series, all 8 episodes dropped on Netflix the same day. It was released at a very unfavorable time, among a packed schedule of other major Netflix show premieres (including Manifest Season 4, Part 1; The Crown Season 5; 1899; the final season of Dead to Me; and the smash hit, Wednesday) and also debuting during World Cup. By comparison, Season 1 was released at a favorable time which happened to also be during COVID lockdown, when viewing was at record highs on various streaming platforms.

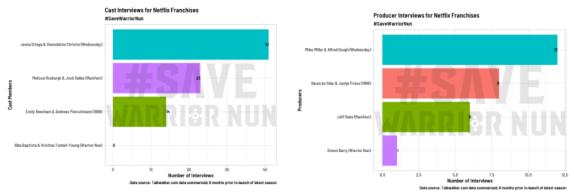
Notably, Netflix also chose not to promote Season 2, despite having promoted Season 1.

¹ See e.g. Paul Tassi, "Netflix's Warrior Nun: Ignore The Title, Watch The Show," Forbes, December 1, 2022, <u>https://www.forbes.com/sites/paultassi/2022/12/01/netflixs-warrior-nun-ignore-the-title-watch-the-show</u>/?sh=2fla080449df; "50 Best TV Shows on Netflix," *The New York Times*, December 13, 2022; Bethonie Butler, "10 hidden TV gems you may have missed (or forgotten about) in 2022," *The Washington Post*, December 30, 2022, <u>https://www.washingtonpost.com/arts-entertainment/2022/12/30/tv-shows-you-missed-2022/</u>; Laura Zornosa, "Why Netflix's Cancellation of Warrior Nun Sparked Widespread Protests Online," *Time*, January 17, 2023, <u>https://time.com/6247849/warrior-nun-netflix-canceled/</u>.

² Noah Dominguez, "Warrior Nun Thrives on Netflix Despite Having a \$0 Promotion Budget," Comic Book Resources, November 19, 2022, <u>https://www.cbr.com/warrior-nun-netflix-no-promotion-budget/</u>.

Cast and Creator Interviews

Based on the availability of press information from Netflix, news outlets conducted interviews with the main cast and creators of the following shows. This includes only written articles.

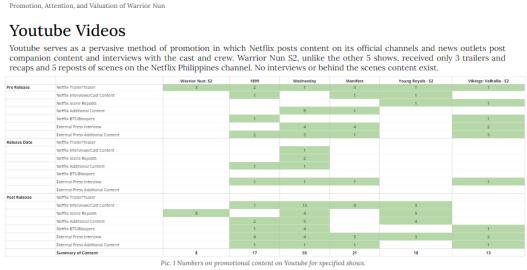


The lack of interview content for Warrior Nun potentially resulted from the lack of press dockets, limited screening materials, no paid promotion, and no officially facilitated interviews.

Figure 1. Cast and creator interviews for premier Netflix properties.

This lack of promotion included:

- No press dockets, screening materials except for just a handful of journalists, no paid promotion, and no official cast interviews and just one showrunner interview.³
- No press packets were provided even when requested.⁴
- Just three videos released by Netflix: one Season 2 teaser on June 6, 2022; one Season 2 trailer on October 13, 2022; and a Season 1 recap on November 9, 2022.



Content includes Netflix official material or recognizable press sources such as Stream Wars, TV Line, Rotten Tomatoes, morning and late night television shows, EW, and Buzzfeed. #SaveWarriorNun

Figure 2. Netflix Video Promotions on YouTube of select series.

³ The Order of the Cruciform Spreadsheet: An independent consortium of #SaveWarriorNun advocates, "Promotion, Attention, and Valuation of Warrior Nun," February 18, 2023,

https://www.warriornun.com/blog/warrior-nun-promotion-attention-amp-valuation.

- Netflix has never released press content in the Netflix Media Center portal. Even today, Warrior Nun Season 2 is still listed as "Not currently available" and "Coming Soon" in the United States, with no details (current as of 12 February 2023).
- Promotion was inconsistent with other Netflix shows released in the same period, such as episode premieres at film festivals (1899), panels at New York City Comic Con (Wednesday and Manifest), and being showcased at Netflix's Tudum Global Fan Event and online portal (1899, Wednesday, and Manifest).⁵
- These promotional efforts by Netflix yielded 183,100 instances of media coverage (includes mentions by mainstream media outlets, prominent blogs, and podcasts) for Wednesday; 29,400 for 1899; 15,000 for Manifest; and just 5,800 for Warrior Nun.⁶

Despite the odds stacked against Warrior Nun, including the complete lack of promotion, Season 2 had remarkable success across numerous metrics. Some highlights:

- Highest-rated season of a Netflix show ever (99% audience score on nearly 8900 user ratings, and 100% critic ratings).⁷
- 65.9 million hours viewed in the first three weeks, plus an additional 20.1 million hours viewed of Season 1 in week 2.⁸



⁵ Id.

https://www.forbes.com/sites/paultassi/2022/11/24/warrior-nun-season-2-has-netflixs-highest-audience-s cores-ever-as-fans-demand-season-3-renewal/?sh=6d5dc413132f.

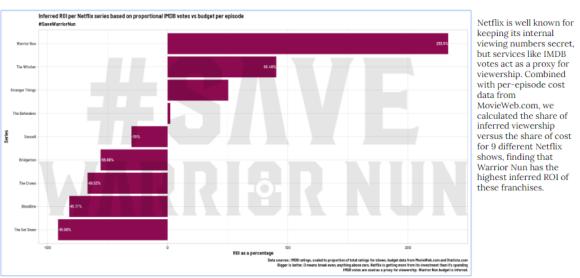
⁶ Id.

⁷ See Rotten Tomatoes, "Warrior Nun Season 2," <u>https://www.rottentomatoes.com/tv/warrior_nun/s02</u>; Paul Tassi, "'Warrior Nun' Season 2 Has Netflix's Highest Audience Scores Ever As Fans Demand Season 3 Renewal," Forbes, November 24, 2022,

⁸ Netflix Global Top 10, TV (English), November 7-November 27, 2022, <u>https://top10.netflix.com/</u>. During this three-week period, Warrior Nun Season 2 was in the Top 10 in tv in 69 countries on Netflix, and Season 1 was Top 10 in 31 countries.

Figure 3. Warrior Nun completion rates, Season 1 (purple) and Season 2 (magenta)

- A 68.8% completion rate in the first 20 days of release, 11.4% higher than Season 1's 57.6% completion rate and well above the typical renewal cut-off of 50%.⁹
- Most popular tv show on Twitter for 4 consecutive months (November 2022 February 2023); Top 3 most popular titles (tv shows and movies) for same period (#1 January and February 2023).¹⁰
- Inferred ROI of +233% based on proportional IMDb votes vs. budget-per-episode.¹¹



Inferred ROI

#SaveWarriorNun

Figure 4. Inferred ROI calculations of Warrior Nun vs. other Netflix properties.

Demand for Warrior Nun Season 2

The most stunning measure of Warrior Nun's success, however, is a metric Netflix does not use: demand. The #SaveWarriorNun movement has been tracking Parrot Analytics's¹² global demand data for Warrior Nun for months, and since early January has also been tracking comparative demand data for other Netflix shows that premiered around the same time as Warrior Nun Season 2 and since (November 1, 2022 – January 12, 2023).

The takeaway: global demand for Warrior Nun has been exceptional in a number of ways.

• Top 10 in US demand for digital originals for 6 consecutive weeks (November 12 – December 23, 2022).

⁹ Information sourced from @queerscifinerd using Digital_i data.

¹⁰ "The Most Popular TV Shows on Twitter" and "The Most Popular Titles on Twitter," FlixPatrol, November 2022 – February 2023, <u>https://flixpatrol.com/popular/</u>.

¹¹ The Order of the Cruciform Spreadsheet, "Promotion, Attention, and Valuation of Warrior Nun."

¹² <u>https://www.parrotanalytics.com/</u>.

• Top 10 in global demand for digital originals for 10 consecutive weeks (November 12, 2022 – January 21, 2023) and was in global digital top 10 in 13 of 15 weeks (November 12, 2022 – February 25, 2023).

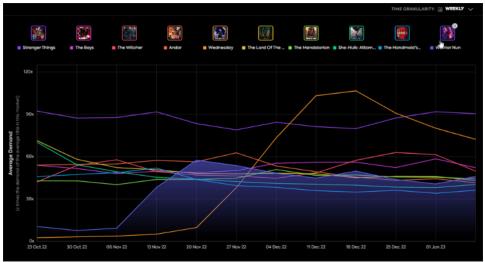


Figure 5: Warrior Nun demand versus other digital originals via Parrot Analytics

• Top 10 in global demand for Netflix originals since premiere (current through March 4, 2023).

Furthermore, comparing demand rankings for Warrior Nun to other Netflix shows at equivalent points in time from their most recent season premiere (30, 68, and 90 days from premiere) shows that Warrior Nun outperformed nearly every other Netflix show that premiered in the November-January timeframe.¹³

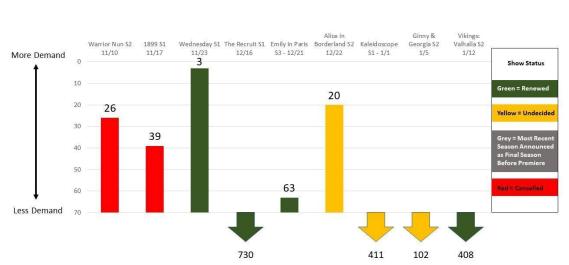
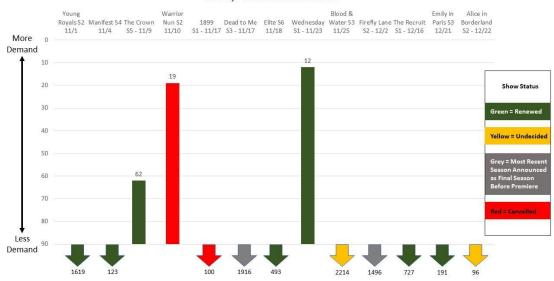




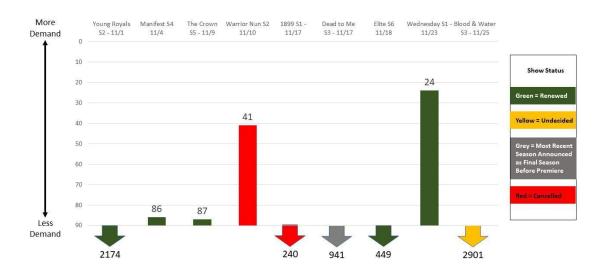
Figure 6: 30 Day Demand Rankings for Warrior Nun vs. other Netflix properties via Parrot Analytics

¹³ The Order of the Cruciform Spreadsheet calculations based on Parrot Analytics demand data.



Worldwide Demand Rankings for Netflix Originals Against All Other Shows 68 Days from Season Premiere

Figure 7. 68 Day Demand Rankings for Warrior Nun vs. other Netflix properties via Parrot Analytics



Worldwide Demand Rankings for Netflix Originals Against All Other Shows 90 Days from Season Premiere

Figure 8. 90 Day Demand Rankings for Warrior Nun vs. other Netflix properties via Parrot Analytics

The most startling demand information for Warrior Nun Season 2, however, may be when we look at its decay rates, both in-season (premiere to day 59) and between Season 1 premiere (in July 2020) and Season 2 premiere. As Parrot Analytics shared on its February

22, 2023 content valuation webinar,¹⁴ we typically expect demand to decay over time, both from the beginning of a season to later in that same season, or from one season to the next. But in both global and US demand, Warrior Nun had practically zero decay from the day season 2 premiered to 59 days after premiere (0.3% global and 0.1% US).



Figure 9. Season-over-Season Demand Growth for Warrior Nun

Moreover, rather than see demand decay between seasons 1 and 2, demand for Warrior Nun grew by an astonishing 112% in the US and 153% globally from the premiere of season 1 to the premiere of season 2. This trajectory allows us to forecast continued growth in demand for Warrior Nun in Season 3, which we have conservatively forecast at roughly one-third the growth seen between Seasons 1 and 2.¹⁵

Quality v. Quantity in Attracting and Retaining Subscribers

Yet these successes were not enough for Netflix to renew Warrior Nun. Certainly the benchmarks against which the streamer measures success are not publicly known for sure, and even those that have been publicly reported (like completion rates), Warrior Nun Season 2 seems to have met. So why cancel a show that beat the odds? It likely comes down to a matter of quantity over quality.

It's been widely reported that Netflix is looking for the next Stranger Things, Squid Game, or Wednesday – and shows that don't do huge numbers right out of the gate (in the first 4 weeks because of Netflix's binge model) don't survive. When a platform has a significant number of tv shows as part of their catalog (originals and non-originals), they have less need, and therefore tolerance, for building a show's audience over time. But more importantly, a platform that has a huge number of subscribers built upon the selling point of having a large catalog of programming is less inclined to invest in quality shows.

¹⁴ Parrot Analytics, "Parrot Analytics LIVE - Content Valuation" [webinar], February 22, 2023, <u>https://www.parrotanalytics.com/videos/parrot-analytics-live-content-valuation/</u>.

¹⁵ The Order of the Cruciform Spreadsheet calculations based on Parrot Analytics demand data.

We are no longer in the early pandemic lockdown, when quantity mattered far more than quality because audiences would watch anything and everything they could find. People have much less time now, and are therefore more selective about what they choose to watch. Combined with people cutting back on luxuries, including which streaming services they want, quantity is no longer the key to attracting and retaining subscribers. Quality is, because it generates buzz, brand affinity, and demand – all of which have economic value, particularly for streaming services that have smaller catalogs and are looking to attract new subscribers.

Apple TV+ not only understands the importance of quality programming, it has embraced it as a strategic approach to attracting and retaining subscribers. And it is an approach that is succeeding, both in growing its paid subscriber base but also in building Apple TV+'s brand as the premiere streaming platform for high-quality programming. These are fundamental reasons why Apple TV+ would be a perfect fit for Warrior Nun.

Estimated Value Warrior Nun Would Bring to Apple TV+

Warrior Nun's tremendous demand would bring significant value to Apple TV+. March 2, 2023 marks 16 weeks since Warrior Nun Season 2 premiered (112 days), and Warrior Nun continues to deliver impressive levels of global demand, ranking among Netflix's Top 10 original shows since its premiere on November 10, 2022.¹⁶ Warrior Nun's peak global demand in the latest 7-day period for which demand data is available (2/26-3/4/23) is 30.21x the demand for an average tv show, an "Outstanding" level of demand that puts Warrior Nun among the top 2.9% of all tv shows.¹⁷ This is even more impressive since there was \$0 spent on promotion for Warrior Nun, and all 8 episodes of season 2 were dropped on a single day, significantly decreasing the normal 13-week "season" and 13-week "post-season" many platforms use to assess most metrics.

Looking at the peak demand for the Top 10 global demand shows on Apple TV+ for the 7-day period February 26 - March 4, 2023, Ted Lasso was by far the highest-demand show on Apple TV+, with peak demand 50.6x the average tv show. The show with the second-highest level of peak demand was Severance, at 29.88x the average show. In total, Apple TV+'s global Top 10 for that period have a collective demand of 281.2, with an average of 28.1x the average tv show – an incredibly high average that demonstrates the extraordinary quality of and appreciation for Apple TV+ content.

¹⁶ Confirmed through most recent data available as of this writing (March 4, 2023).

¹⁷ It must be noted that Warrior Nun spent 107 days following its premiere with global demand more than 32x the average tv show, putting it in Parrot Analytics' "Exceptional" category, in which just the top 0.2% of shows fall. As compared to 15 other Netflix shows (on February 14, 2023) with season premieres between November 1, 2022 and January 12, 2023, the only other show with "Exceptional" demand besides Warrior Nun was Wednesday. See The Order of the Cruciform Spreadsheet, "Promotion, Attention, and Valuation of Warrior Nun," p. 9.

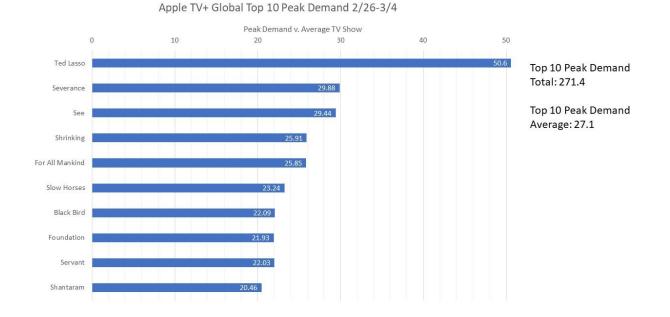
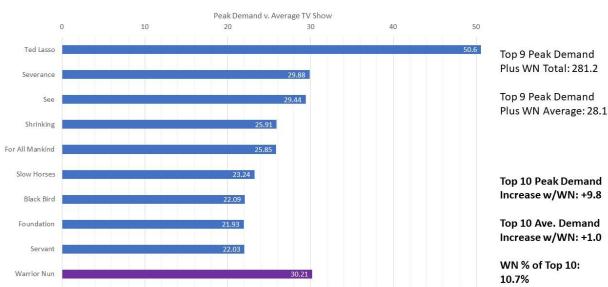


Figure 10. Apple TV+ Global Top 10 Peak Demand

Warrior Nun's peak demand of 30.21x during this period would place it ahead of Severance as the show with the second-highest level of demand. Substituting Warrior Nun for the #10 show on the Top 10 list (Shantaram, 20.46x) raises the collective demand for Apple TV+'s global Top 10 during that period to 281.2 and increases the average to 28.1x. That's an increase of 9.8 points to the total Top 10, with Warrior Nun making up 10.7% of peak demand for the Top 10 (Ted Lasso makes up 18%).¹⁸



Apple TV+ Global Top 9 Peak Demand Plus Warrior Nun 2/26-3/4

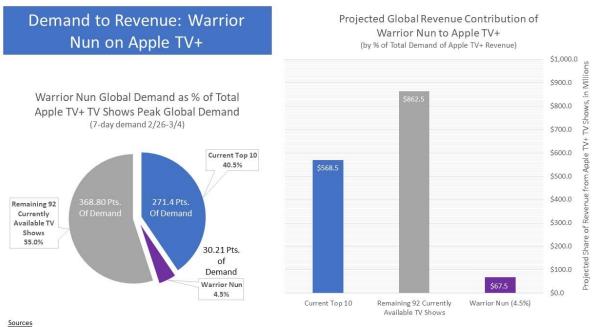
Source: Demand Data: Parrot Analytics, global 7-day demand, peak demand (2/26-3/4/23, which is 16 weeks from Warrior Nun's Season 2 premiere and 12 weeks since its cancellation).

Figure 11. Apple TV+ Global Top 9 Peak Demand Plus Warrior Nun

¹⁸ The Order of the Cruciform Spreadsheet calculations based on Parrot Analytics demand data.

This is important because demand translates to revenue. We can assess a tv show's value to a streaming platform by determining what percentage a specific show has of the demand for a platform's catalog of tv shows. If we know a specific show's demand is 2% of the total demand for a platform's catalog of shows, for example, then we can conclude that this specific show generates 2% of a platform's television revenue.

So what would the potential impact be of Warrior Nun on Apple TV+'s revenue if the platform picked up and continued the show? To find out, the #SaveWarriorNun movement collected demand data (7-day period February 26 – March 4) for the 102 Apple TV+ shows for which demand data was available through Parrot360Lite. Adding in Warrior Nun, collective demand for Apple TV+ shows with Warrior Nun included totals 670.44. Warrior Nun and its 30.21 points of demand would make up 4.5% of Apple TV+ total demand, compared to the average of 6.51x/1% per Apple TV+ show.¹⁹



Demand Data: Parrot Analytics, global 7-day demand, peak demand (2/26-3/4/23, which is 16 weeks from Warrior Nun's Season 2 premiere and 12 weeks since its cancellation). Revenue Data: Conservative estimated \$1.5 billion annual revenue from Apple TV+ based on multiple media reports of \$1.0 - \$2.2 billion Apple TV+ annual revenue through fiscal 2021.

Figure 12: Demand to Revenue Assessment of Warrior Nun on Apple TV+

Thus, if Warrior Nun was currently part of Apple TV+'s lineup, it would generate a projected 4.5% of an estimated \$1.5 billion in Apple TV+ annual revenue, generating a projected \$67.5 million.²⁰

¹⁹ Id.

²⁰ Parrot Analytics, global 7-day demand, peak demand (2/26-3/4/23, which is 16 weeks from Warrior Nun's Season 2 premiere and 12 weeks since its cancellation); Conservative estimated \$1.5 billion annual revenue from Apple TV+ based on multiple media reports of \$1.0 - \$2.2 billion Apple TV+ annual revenue through fiscal 2021 and increasing revenue from paid subscriptions at recent change to \$69/year subscription.

The Value Beyond Revenue of Warrior Nun to Apple TV+

The value of this projected revenue to Apple TV+ is enhanced by three other important factors: how Warrior Nun fits into Apple TV+'s demonstrated commitment to original, high-quality programming; how it fits into Apple TV+'s emphasis on diversity; and the added value of Warrior Nun's proven, dedicated fanbase.

Apple TV+'s bet on quality over quantity as a driver of subscriptions and revenue has been widely reported, and is backed up by the more than 250 award wins, including becoming the first streaming platform to ever win an Academy Award for Best Picture. Moreover, the focus on quality is proving to be a successful one. Recent data shows Apple TV+ growing by 29% between January 2021 and August 2022, while Netflix decreased by 14%, and Apple TV+'s global market share has been steadily rising.²¹

From the beginning, the team behind Warrior Nun — led by series creator Simon Barry²² — crafted Warrior Nun to be a high-quality show. With the care of its storytelling and character development, powerful, women-led characters and brilliant acting, exceptional stunt work and special effects, stunning cinematography and sweeping landscapes,²³ commitment to representation, and its embracing of themes not often even explored on television, Warrior Nun has been rightfully recognized for its quality by critics and audiences alike.²⁴ As *CultureSlate* recently summarized:

"At the time of writing, Rotten Tomatoes rates Warrior Nun season two with a 100% critic rating and a 99% audience rating from almost 9000 people, making it the best-scored season of a show in Netflix's history. The show also made it onto the Netflix Top 10 List worldwide and the 'must-watch' lists of *The New York Times* and *Washington Post*. Warrior Nun was able to achieve all of this while competing with the simultaneous releases of Wednesday, new seasons of Manifest, The Crown, and a promotional budget of literally

https://www.forbes.com/sites/paultassi/2022/12/01/netflixs-warrior-nun-ignore-the-title-watch-the-show /?sh=1747ce949dfd; Dana Da Silva, "How Warrior Nun Season 2 Takes the Series to the Next Level," *Comic Book Resources*, December 2, 2022 (Warrior Nun Season 2 "received rave reviews and became the third most-watched series on Netflix in its first week, even though it had a \$0 marketing budget. This is a testament to the show's triumphant return, having built upon Season 1 to deliver a more enticing and compelling series."),

²¹ Filipe Esposito, "Apple TV+ global market share surpasses 6% while competitors lose subscribers," 9to5Mac, September 6, 2022, <u>https://9to5mac.com/2022/09/06/apple-tv-global-market-share-surpasses-6/</u>.

²² Based on the comic book character Warrior Nun Areala by Ben Dunn.

²³ Nora Dominick, "Alba Baptista And Kristina Tonteri-Young's Chemistry, Plus 16 More Reasons 'Warrior Nun' Is Must-Watch TV," *Buzzfeed*, December 1, 2022, ("[T]he show is filmed throughout Spain, which gives it some of the most gorgeous sweeping landscapes that help the storylines and setting feel epic."),

https://www.buzzfeed.com/noradominick/netflix-warrior-nun-reasons-to-watch.

²⁴ See e.g., Paul Tassi, "Netflix's Warrior Nun: Ignore The Title, Watch The Show," Forbes, December 1, 2022 ("The series has brutal, surprisingly great action, a meaningful central romance and unexpectedly biting commentary on religion. . . . Warrior Nun takes on the roots and history of Christianity and Catholicism in a way that you seldom see in fiction."),

<u>https://www.cbr.com/warrior-nun-season-2-next-level/;</u> Nora Dominick, "Alba Baptista and Kristina Tonteri-Young's Chemistry," *BuzzFeed* ("Season 2 . . . harnesses some powerful storytelling while leaning into the incredible ensemble the show has assembled. . . . Alba Baptista, in her first English-language series, leads a team of amazing up-and-coming and diverse talent [and] also showcases some amazing established international talent.")

0. This rules out the 'poor viewership' and 'poor critical reception' argument." 25

Warrior Nun would be a perfect fit for Apple TV+'s emphasis on quality, but would also fit into Apple TV+'s emphasis on diversity. From Little America to Visible: Out on Television, Dickinson to For All Mankind, and Truth Be Told to The Morning Show, Apple TV+ has continued to put diversity at the forefront of its programming. Warrior Nun is tailor-made for Apple TV+. It is a women-led show that includes a racially and ethnically diverse, multi-lingual cast. It also features a sapphic relationship between its lead character and another core character, a relationship that has been praised in the press and by fans for its quality and the intentional, slow-burn development of it.²⁶ At a time when many women-led and LGBTQ+ shows (and especially ones that are both) are being canceled, Warrior Nun is a shining example of what quality representation can and should look like.

This representation translates to the core Warrior Nun audience. Acquiring Warrior Nun would not only bring significant goodwill to Apple TV+ as well as brand loyalty, but it would provide Apple TV+ with an incredibly valuable core audience. The Queer segment is one of the most valuable audience segments on a CPM advertising basis, above every other category.

Moreover, Warrior Nun brings the added value of a dedicated fanbase proven to be able to generate interest and marketing engagement. In the 85 days since Warrior Nun's cancelation (as of March 8), the #SaveWarriorNun movement has generated more than 10.7 million tweets, 117.6k petition signatures, more than 2,000 pieces of key media coverage, billboards in 4 cities on two continents (so far), videos with more than 1 billion total views... the list goes on and on.²⁷ This is the power of the fandom Apple TV+ would inherit by acquiring and continuing Warrior Nun.

²⁵ CultureSlate, "Reasons Why We Need 'Warrior Nun' Season 3," January 29, 2023,

https://www.cultureslate.com/editorials/reasons-why-we-need-warrior-nun-season-3.

²⁶ Eleni Thomas, "Warrior Nun Season 2 review: Action-packed, thoughtful and a must watch on Netflix," *Dexerto*, November 15, 2022 (Warrior Nun Season 2 "is as beautifully constructed and thought-provoking as it is epic and intoxicating. . . . Warrior Nun's LGBTQ+ Representation and authenticity is another reminder of the beauty and importance of telling different romantic stories in TV and film. . . . [the slow-burn romance between Ava and Beatrice] is natural, organic, and unforced, this effortless progression is a testament to both the writers and of course, the chemistry between [Alba] Baptista and [Kristina] Tonteri-Young.")

²⁷ The Order of the Cruciform Spreadsheet, "Promotion, Attention, and Valuation of Warrior Nun."

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